

# 1356. 2281-6728-2-SM artikel masuk

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## Writing Issues

101

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137

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53

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53	Word choice	<div><div></div></div>
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unique words

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**16.5**

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6

Employee Perception of Brand Value in the Jewelry  
Industry

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## ABSTRACT

This study aims to discuss more<sup>3</sup> the brand value proposed by John Hardy and how John Hardy as<sup>4</sup> jewelry retail<sup>5</sup> can be seen<sup>6</sup> from each of these brand values. The methodology used in this study is qualitative using interview or open questioner technique where the

informants were all employees in John Hardy and focus on the sales department which<sup>7</sup> is employees in all Bali Boutique that John Hardy has. Data collected will then be analyzed by reducing data, presenting data, and drawing conclusions. The validity of the data will be tested by triangulating the data so<sup>8</sup> it is expected<sup>9</sup> that the data presented is valid. As the result<sup>10</sup>, community, artisanship, and sustainability which is pretty much linked<sup>11</sup> to the brand and<sup>12</sup> it can see it's linked<sup>13</sup> together and implemented. John Hardy is required to know how to deliver the information correctly to the customer, mentioned the history of the company, the value, and also the DNA of the company.<sup>14</sup>

## ABSTRAK

Penelitian ini bertujuan untuk membahas lebih lanjut tentang nilai merek yang diusulkan oleh John Hardy dan bagaimana John Hardy sebagai pengusaha ritel perhiasan dapat dilihat dari masing-masing nilai merek ini.

Metodologi yang digunakan dalam penelitian ini adalah

kualitatif menggunakan teknik wawancara atau kuesioner terbuka di mana informan adalah semua karyawan di John Hardy dan fokus pada departemen penjualan yang merupakan karyawan di semua Bali Boutique yang dimiliki John Hardy. Data yang terkumpul kemudian akan dianalisis dengan mengurangi data, menyajikan data, dan menarik kesimpulan. Validitas data akan diuji dengan triangulasi data sehingga diharapkan data yang disajikan adalah data yang valid. Sebagai hasilnya, community, artisanship, dan sustainability yang sangat terkait dengan merek dan dapat melihat itu terhubung bersama dan diimplementasikan. John Hardy dituntut untuk mengetahui cara menyampaikan informasi dengan benar kepada pelanggan, menyebutkan sejarah perusahaan, nilai, dan juga DNA perusahaan.

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## 1. INTRODUCTION

The technology of age offers a new business opportunity and a challenge for businesses around the world. There is

no shortage of goods with a growing abundance of products and rivals but a shortage of customers. That makes customers king, with a lot of options and knowledge for customers.

The age of globalization with technology and information growth, <sup>16</sup>making market competition more dynamic and complicated, because customers <sup>17</sup>are faced with a range of options for a commodity, with almost the same prices and quality. In the generic market, one differentiator between one commodity and another is the name.

Consumers become an indicator of brand one in deciding on a product's purchase. The trend of rivalry between existing companies has made every business realize a need to optimize the company's assets for the company's survival.<sup>18</sup> One asset is through the mark to accomplish this condition. Brands are critical because customers no longer satisfy their needs merely by meeting them.

A brand is not reputations or trademarks. A brand is closer to marketing strategies, while a <sup>19</sup>trademark is more closely associated with the legal aspects <sup>20</sup>themselves.

Brands are complex intangible objects whose characters are properties that emerge from a combination of



attributes. (Kapfefer, 2017). Brand<sup>21</sup> is a symbol of a superior product or company that is intended<sup>22</sup> to facilitate consumers to recognize and remember the product or  
company.<sup>23</sup> Brands are also a way for companies to demonstrate that their products are different or better than other products<sup>24</sup> on the market (Tjokroaminoto & Kunto, 2014).

Brand<sup>25</sup> is defined<sup>26</sup> as the name, term, mark, design, or combination of those which identifies the producer or  
seller of the product or service and<sup>27</sup> the positive consumer  
awareness of the brand and the positive results of the  
use of the brand reveals the equity of the brand.<sup>28</sup> (Bank, Yazar, & Sivri, 2020). Brands are more than labels or concepts with distinct values. They help to recognize and differentiate their products/services from rivals and are the main element in establishing beneficial partnerships with multiple stakeholders as well as<sup>29</sup> competitive advantages for organizations (Xiong, King, & Piehler, 2013).

Brands have a distinguishing feature to differentiate between brands and To help customers make their buying choices one another. This distinction is of benefit to

customers as it helps to recognize the Item<sup>30 31</sup>, that the search costs and ensure the product purchased is of a certain quality. Although this disparity encourages promotional activities, market segmentation, the launch of new goods, brand loyalty, and the repurchase of products sold by manufacturers as far as the consumers are concerned. The nature of this brand management area is making many issues that need to be selected and agreed upon<sup>32</sup>. Until decisions can be taken<sup>33</sup> regarding the range, implementation and<sup>34</sup> use of products, a variety of considerations must be considered<sup>35</sup>. Compared with the weak brands, good brands are then regarded<sup>36</sup> as having added value. A brand's added value is then called mark equity. Marketing professionals accept that brand equity is the added value of a brand.

Luxury products are becoming more and more dynamic and profitable. To improve customer demand reaction, luxury brands need to get deep insights into consumers' minds, and food or beverage labels may seek to boost their sales. Luxury brands are also called upon to offer high quality, affordable prices, and celebrities that ordinary consumers, exclusive or upper-class consumers

with symbolic and emotional values may experience.

Luxury labels, when worn, would be very easy to see and<sup>37</sup>  
will boost one's social status.<sup>38</sup> Luxury goods can be  
described<sup>39</sup> as prestige-bringing clothes, bags, shoes,  
accessories, watches, and jewelry to the owner.

John Hardy was founded in Bali in 1975 and is committed  
to creating ultimate beauty through hand-crafted<sup>40</sup> jewelry.  
Their master artisans honor original craft through the  
perfection of modern design, creating timeless one-of-a-  
kind<sup>41</sup> pieces that are brilliantly alive. John Hardy, an artist,  
and visionary, visited Bali in the 1970s and was  
enchanted by the island's<sup>42</sup> sublime beauty. He founded an  
authentic collective with local artisans and<sup>43</sup>, to this day,  
John Hardy continues to operate a company deeply  
rooted in the essential values of community, artisanship,  
and sustainability. Each of John Hardy's distinctive  
collections conveys evocative symbolism and honor the  
transmission of creative energy from the artist to the  
wearer. When customers wear a piece of John Hardy  
jewelry, they will become part of this legacy. Every piece<sup>44</sup>  
of powerful dramatic and inspiring John Hardy jewelry  
tells a story – inside and out -- starting with the

designers and artisans. The unique design sensibility flows directly from the curves of nature and the forms of flora and fauna. It can take between three and 10<sup>45</sup> months to complete a piece, as everything is done<sup>46</sup> by hand; by people and never machines. The skills of the artisans have been handed<sup>47</sup> down from generation to generation; they are passionate about their work, their environment, history, tradition, and culture.<sup>48</sup>

John Hardy has three essential brand values. John Hardy has an authentic history of making it is business a force for positive change. It's not just our jewelry that embodies our greatest<sup>49</sup> human attributes—we carry that passion in our everyday work. Today, that commitment is expressed<sup>50</sup> through three essential values. When you own a John Hardy piece, you become a part of this globally-minded legacy.

The contribution of this article is to present a different perspective on brand value assessment. During this time, brand value has always been denied<sup>51</sup> from a consumer perspective. As discussed later, this article will present an analysis of brand value seen from an employee perspective.

Employee brand awareness evaluation emphasizes the importance of creating insight regarding employees' perceptions of their role in the success of the brand as well as their willingness to deliver the brand promise. Although conventional human resources metrics of employee satisfaction and tenure are informative about employee attitudes, they do not reflect employee capacity or knowledge of employees, particularly concerning delivering the brand promise. Also, organizations vary in brand values, size, and branding practices; yet nonetheless, employee comprehension of the brand and their role in delivering the brand promise is a requirement for all successful service experiences. Despite such a compelling need to appreciate employee perceptions of the brand influencing their attitude toward the brand as well as their subsequent behavior, it appears as though limited consideration has been given to understanding the employee's capability, both from an attitudinal and a skill set perspective, concerning delivering the brand promise. This is considered to be significant, as the exhibition of pro-brand attitudes and behavior is considered to be discretionary, albeit a

requirement for a service brand to realize its potential. To turn organizational expectations into concrete and specific employee attitudes and behavior, as expressed in the brand pledge, employees' awareness of the brand, and what it means to them in their position is needed. It is therefore assumed<sup>52</sup> that exploring this 'missing link' adds to the latest internal brand management literature as well as offering in-sight guidance about evaluating the degree to which employees can be successful brand ambassadors (Xiong et al., 2013).<sup>53</sup>

Strong brands help to reduce the perceived risk of customers and increase their trust in the procurement of intangible services which<sup>54</sup> are difficult to determine in advance.<sup>55</sup> Also, all<sup>56</sup> of an organization's employees will theoretically help and influence the brand-building activities of their company, whether as internal service providers to subordinates or corporate representatives to associates, family, and (potential) customers (Löhrndorf & Diamantopoulos, 2014). To create a positive brand for the company, it is not enough for service workers to simply act in a manner that fulfills the promise of the brand; rather,<sup>57</sup> they are expected<sup>58</sup> to make an effort beyond their

immediate roles for the benefit of the brand and consumer expectations (Nguyen, Lu, Hill, & Conduit, 2019).

To address this research gap, we apply the view of internal branding, which refers to an organization's efforts to build brand value by focusing on the company so that its output can make consumers' perceptions about the brand value of the organization.<sup>59</sup> Internal branding refers to brand building activities aimed at promoting a brand within an organization to inspire workers to make the brand pledge a reality (Liu, Ko, & Chapleo, 2017). Internal branding includes employees turning the brand promise into practice which<sup>60</sup> shape the expectations of customers about the brand of the organization (Liu et al., 2017).<sup>61</sup>

John Hardy applies three brand values: community, artisanship, and sustainability. We ask for these three brand values that John Hardy applies<sup>62</sup> by analyzing data collected from John Hardy's Sales Department employees in Indonesia. Therefore, this paper aims to unearth the perceptions of the employees about community, artisanship, and sustainability, who deliver

brand values to the customer.<sup>63</sup> From an internal brand management perspective, although an organizational effort is important,<sup>64</sup> it is how employees perceive the brand, which in turn<sup>65</sup> informs their necessity and willingness to initiate the desired brand attitude and behavior, which is the focus of this study. Our results make an important<sup>66</sup> contribution, our<sup>67</sup> research extends the internal branding literature by explaining how an organization's focus on building and maintaining brand value influences their concrete communication activities to promote brand value internally.

## 2. THEORETICAL FRAMEWORK

Compared to people, brands have features that personify their personalities. In the case of luxury, the attributes of luxury brands are features that personify<sup>68</sup> an expensive and prestigious brand (Rolling & Sadachar, 2018). Luxury use and purchase reveal five peculiarities in contrast with other behaviors for purchases. A luxury brand marks goods or services that customers consider to (1) be of high quality; (2) provide authentic value through desirable advantages, whether practical or emotional; (3) have a



prestigious reputation on the market based on attributes  
such as craftsmanship, craftsmanship or quality of  
service; (4) be capable of commanding a premium price,  
and (5) be able to evoke a deep bond with the user, or  
resonance.<sup>69</sup> Individuals can consume luxury goods  
prominently to signal wealth to others, who then infer  
rank and power (Merk & Michel, 2019).<sup>70</sup> If we were to list  
all of the luxury brand 's features, we'll<sup>71</sup> achieve a fairly  
summing-up that might not be identical and is different  
for all customers.<sup>72</sup> Luxury brand explained as "that there  
is a low ratio between brand price and performance, and  
they also concluded that there is a high ratio between no  
proof and the brand's positional and quality  
characteristics" (Mira, Panahandeh, & Sh'abani, 2014). A  
relatively recent concept is the notion of "luxury brands,"  
as a specific form of branding and a cultural force behind  
fashion and a lifestyle of affluent consumption (Seo &  
Buchanan-Oliver, 2015). Luxury brands are not just for the  
affluent<sup>73</sup> and the elite but<sup>74</sup> they<sup>75</sup> are often bought by the  
public, and this is because most luxury brands have  
developed diverse product lines to cater to different  
consumer segments.<sup>76</sup> Therefore, luxury consumption is no

longer limited to the richest<sup>77</sup> and most popular in society, but also includes the masses which earn well with a higher level of consumer orientation (Shaikh, Malik, Akram, & Chakrabarti, 2017).

Brand value is the strategic outcome of a company's marketing campaigns to assess the efficacy of other organizational strategies' efficacy (Gupta, Gallear, Rudd, & Foroudi, 2020). The brand value that a company offers provides consumers with emotional value, reasonable value to its business customers, and represents its operational efficiency as an essential element of the value that it provides to both consumers and business clients. A brandable to provide its consumers with these three different kinds of value will create demand for its goods in a competitive market (Gupta et al., 2020). The firm's brand value gains from certain brands' defensive attributes. Since high equity brands have lower price elasticity, for example,<sup>78</sup> they can resist price cuts and retain sales volume even at the bottom of the business cycle (Voss & Mohan, 2016).

Internal branding describes a company's behavior to ensure analytical and emotional buying into not only the

organizational culture but also the identity of the brand within the organizational culture.<sup>79</sup> A brand defines the attributes, behaviors, motives, temperament, and emotions;<sup>81</sup> not just for internal consumers but also for external customers who deal with the brand regularly so,<sup>80</sup> therefore,<sup>82</sup> represent it to the general public and consumers in particular (Sahoo & Mohanty, 2019). Successful internal branding requires workers who make deliberate choices to make the brand pledge a reality while engaging with customers (Liu et al., 2017). To see how employees reconcile their attitude and actions with the brand,<sup>83</sup> insight into how employees think about the brand should be explored<sup>84</sup> (Xiong et al., 2013). Internal branding techniques provide a foundation for achieving the vision of the organization, one<sup>85</sup> of the challenges faced by marketing managers is to get employee buy-in. To address these difficulties, the seminal research on the actions of brand citizenship illustrates the need to improve internal brand involvement, which affects employees' expectations and behavioral intentions (Biedenbach & Manzhynski, 2016). Internal branding underlines employees' position in many contexts, the<sup>86</sup>

internal<sup>87</sup> branding literature focuses on the management of consumer service by internalizing workers' brand values. Nonetheless, this controlled and managed approach is incongruent with the new brand management strategies that question the brand promise execution in the conventional sense, as brand<sup>88</sup> equity is generated by interactions between staff and multiple stakeholders.<sup>89</sup> Also, the idea of internal branding is used interchangeably with similar concepts such as employer branding, due to the different fields from which the definitions derive. (Salem & Iglesias, 2013). Despite a growing interest in branding, internal branding is not receiving the support and exposure that external branding is doing.<sup>90</sup> Although brand values communication is based<sup>91</sup> on influencing the image of consumers and making commitments through external marketing campaigns, internal branding transforms the impression of consumers into practice by delivering on the brand commitments through employee touch with customers.<sup>92</sup> Since the relationship between employees and consumers is the core of the service industries, the

willingness of employees to deliver brand value is a key<sup>93</sup>  
facilitator of outside brand experience (Kang, 2016).<sup>94</sup>

Employee perceived brand awareness is defined<sup>95</sup> as the degree to which employees believe that they are aware of what the brand represents and can<sup>96</sup> fulfill the brand commitment to clients. Brand experience requires both knowing what the brand stands for and delivering on the brand 's pledge (Xiong et al., 2013).<sup>97</sup> Employee brand value knowledge sets the basis for employees to enforce brand performance as the organization and customers expect it to.<sup>98,99</sup> Employees need to develop their willingness to work harder to demonstrate performance aligned to the brand. It has implications for organizational success if the brand value is applied successfully, and has the potential to increase employee career success.<sup>100</sup> Employee perceived mark value is thus defined<sup>101</sup> as the extent to which employees perceive<sup>102</sup> the mark is important<sup>103</sup> for the success of the organization.<sup>104</sup> (Xiong et al., 2013).

## Figure 1. Conceptual Framework

The word 'community' derives from the Latin 'communitas' or 'communis',<sup>105</sup> referring to 'things kept together.' Urban sociologists and anthropologists have long been interested in what makes a 'community,' and have<sup>106</sup> usually accepted that a community is a group of<sup>107</sup> three or more people who share or share stuff. Such common<sup>108</sup> dimensions have traditionally included goals, behaviors, beliefs, standards, and often applied to symbols, rituals, "laws" and language. We establish a network of relationships from a customer-experiential viewpoint as brands are the focal point of communities. (Paschen, Pitt, Kietzmann, Dabirian, & Farshid, 2017). Community is a social relationship based on geography, self-sufficiency, daily life, and the flow of shared interests, values, and means. This description defines an essence of a group that can be referred<sup>109</sup> to as a traditional form and a traditional<sup>110</sup> community form that can refer to a tribe, family, clan, village, or religious community (Terechshenko & Radionova, 2011). Another concept of a community was presented:<sup>111</sup> "A community is composed of its member individuals and their relationships."<sup>112</sup><sup>113</sup>

Communities prefer to be classified based on their members' commonality or affiliation, be it a community, an occupation, a recreational activity <sup>114</sup>or a brand devotion (Terechshenko & Radionova, 2011). It has long been known <sup>115</sup>within the theory of a sense of community that being a member of a group generates a sense of belonging. <sup>116</sup>Also, the need to belong is an essential "fundamental human motivation" <sup>117</sup>which provides insight into the behaviors of individuals. <sup>118</sup>There are four components which represent a sense of community: membership (boundaries, emotional security, sense of belonging and personal investment), influence (members need to feel that they have some impact in the group and that the group has some <sup>119</sup>impact on its members, which is <sup>120</sup>important for group cohesion), sharing of values and shared emotional connections. (Wiese & Akareem, 2019). Brand communities can be diverse groups that have <sup>121</sup>their own beliefs, practices, customs, and behavioral codes. Members of the brand culture tend to derive an element of personal identity from membership and engagement in those communities. The strength of customer-brand

group interaction is based<sup>122</sup> on different levels  
(Terechshenko & Radionova, 2011).

Artisan designers find new ways to leverage opportunities. This<sup>123</sup> also means turning their interests and ambitions into viable enterprises. Through working in the community and participating in pro-social business practices, artisan entrepreneurs build social value too<sup>124</sup> (Pret & Cogan, 2019).<sup>125</sup> Due to the growth of the creative industries and increased emphasis on handmade products and services which have<sup>126</sup> a<sup>127</sup> cultural aspect, there has been an increasing interest in artisan entrepreneurship in the global economy. Artist entrepreneurs regard their business concepts as innovative in the marketplace, as their craft is often tied<sup>128</sup> to a community's social fabric (Ratten, Costa, & Bogers, 2019). Artisans are on the frontlines, pitted against the powerful technological giant capitalist empire. Artisans deliver an exclusive market of products that are commercially desirable and ethically sound, as opposed to the exploitative manufacturing terms of multinationals (Leissle, 2017).<sup>129</sup> Artisans are defined<sup>130</sup> as individuals who perform certain forms of trade, for example,<sup>131</sup> textiles and



metalware, in which manual techniques take precedence. Many craft entrepreneurs, however, do tend to find themselves in the clothing and food sectors, as they prefer to make their items connected to their cultural heritage. Also, referred to as an artisan or craftsman, artisans are considered<sup>132</sup> to possess certain<sup>133</sup> technical skills derived from experience or apprenticeship that distinguishes them from other types of manual laborers (Hoyte, 2019). Artisans identified as individuals who possess special<sup>134</sup> skills<sup>135</sup> in the manual manufacturing of goods and are typically skilled in producing products from simple materials (Ramadani, Hisrich, Dana, Palalic, & Panthi, 2019). According to the United Nations Educational, Scientific and Cultural Organization (UNESCO), the classification of artisanal products integrates the experiences of exporting products produced at the local level that allow to promote the identity of a destination and reflect artisanal<sup>136</sup> production, defined on the market with the presence of cultural, economic and commercial characteristics of artisanal<sup>137</sup> production, and the identity<sup>138</sup> of a strong heritage that spans competitiveness of the entire region (Teixeira &

Ferreira, 2019).<sup>139</sup> It can be described based on some of the above definitions that artisanship is a special<sup>140</sup> possession of artisans in manually producing products, in<sup>141</sup> this study is the expertise or special skills possessed in jewelry production.

For a long time, sustainability has been concerned with the prestige or brand identity of an entity. Organizations that are perceived<sup>142</sup> as more sustainable or responsible will often demand price premiums and<sup>143</sup> supply chain sustainability problems are brand or credibility threats for the chain<sup>144</sup> (Shelman, McLoughlin, & Pagell, 2016).

From a business perspective, sustainability can be described<sup>145</sup> as an organizational strategy that facilitates the minimization of the resources used and the productive use of the waste generated to minimize the negative impact of the company 's actions on humanity (Gupta & Kumar, 2013). In general, sustainability policies and programs are aimed<sup>146</sup> at encouraging sustainable development such that the practices "match the needs of the present without undermining future generations ' ability to meet their own needs.". Developing and implementing sustainability policies involves

consideration of social, environmental, and economic factors which <sup>147</sup> are <sup>148</sup> referred to as the triple bottom line in seminal works on sustainability (Biedenbach & Manzhynski, 2016). Sustainability is an ongoing mega-trend, and society needs corporations to become responsible corporate citizens. Customers today are better educated, more difficult <sup>149</sup> to please, and less likely to be loyal to a manufacturer. Also, today's consumers understand the obligations businesses have towards the well-being of the community in which they work (Fallström, Hermans, & Lindholm, 2018). Brand partnerships support sustainability by engaging in the brand's green initiatives. It has a positive effect on their actions when a green program is conveyed <sup>150</sup> to consumers as brand contact (Gupta & Kumar, 2013).

### 3. RESEARCH METHOD

The problem to be investigated by researchers is a strategic problem. Therefore, researchers choose to use qualitative research methods to determine how to search, process and <sup>151</sup> analyze data from research results. This research is a descriptive study with a qualitative

approach. The results of this study only illustrate or build in-depth interviews with research subjects so they can provide a clear picture of the risks of world leadership in luxury jewelry retail.

The location taken in this study was determined intentionally, conducted at the John Hardy Ubud Workshop and Showroom, Jl. Raya Mambal, Br. Baturning<sup>1</sup> No. 1, Mambal, Abiansemal, Mambal, Abiansemal, Badung Regency, Bali 80352.

In this study, researchers chose the type of qualitative research in which research is carried<sup>153</sup> out on objects that are developed<sup>154</sup> as they are, cannot be manipulated<sup>155</sup> by researchers and<sup>156</sup> this study does not affect the change in data. In this study using<sup>157</sup> data collection techniques conducted by researchers is through three methods. First, observation aims to observe the subject and object of research, so<sup>158</sup> researchers can understand the actual conditions. Observations<sup>159</sup> are non-participatory, ie<sup>160</sup> the researcher is outside the observed system. Second, interview defines by Sugiyono (2016) as a meeting of two or more people to exchange information and ideas through questions and answers, so<sup>161</sup> that meaning can be

constructed<sup>162</sup> on a topic. With interviews, the researcher will find out more in-depth<sup>163</sup> about the informants in interpreting the situations and phenomena that occur, where this can not be found<sup>164</sup> through observation. In conducting interviews, researchers prepare research instruments in the form of written questions to be asked and record what is raised by the informant. Therefore the types of interviews<sup>165</sup> used by researchers belong to the types of structured interviews. And the last using documentation which<sup>166</sup> is a record of events that have already passed. Documents can take the form of writings, drawings, or one's monumental works. Research results from observations or interviews will be more credible if supported by more valid data.

The research subject or someone who provides information related to the research title is John Hardy Ubud Workshop and Showroom, which is someone who provides information is also called an informant.<sup>167</sup> John Hardy has four boutiques and cooperates with wholesales and consignments. The informant in this study emphasized that the Sales Department in

Indonesia from John Hardy directly affected the retail jewelry which<sup>168</sup> included the following criteria:

1. Kapal Bambu Boutique with<sup>169</sup> the target interview<sup>170</sup> is Boutique Manager, Supervisor, Visual Merchandiser, and Staff.
2. Mulia Boutique with<sup>171</sup> the target interview<sup>172</sup> is Boutique Manager, Supervisor, Mandarin Speaker, and Staff.
3. Ayana Boutique with<sup>173</sup> the target interview<sup>174</sup> is Boutique Manager, Supervisor, Mandarin Speaker, and Staff.
4. Seminyak Boutique with the target interview is Boutique Manager, Assistant Manager, Visual Merchandiser, Mandarin Speaker, and Staff.

#### 4. DATA ANALYSIS AND DISCUSSION

##### JOB DESCRIPTION BASE ON ORGANIZATION STRUCTURES

Boutique Manager is responsible for the overall management of the boutique - retail sales and operation; and also responsible for achieving sales objectives, store profitability goals, achieving<sup>175</sup> and maintaining high operational and merchandising standards, building highly motivated teams and developing associates to enable them to progress in their careers with John Hardy.<sup>176</sup>

Sales Associate is responsible for managing activities intended to achieve individual sales objectives and store sales and operational objective, such as promoting product attributes to the customer at the highest company standard, developing and enhancing personal skills to increase sales results, and participating in the promotion of a positive work/store environment.<sup>177</sup>

Sales Associate will be located<sup>178</sup> in our Boutique in Bali (Nusa Dua, Jimbaran, Mambal, Seminyak) rotating job location will be applied to support one and<sup>179</sup> another store needs also<sup>180</sup> to encourage more sales achievement.

Based on research finding, the data and information need to decipher by the researcher based on the problem was:

### Brand Value as Community

As a company, John Hardy was originally founded on an authentic collective with the local artisans, and, in turn, is deeply rooted in respect for partnership and community.<sup>183</sup> Community is where all employees' hearts began. As we know that John Hardy was felt<sup>184</sup> in love with Bali's local community and<sup>185</sup> this inspired him to made

John Hardy Jewelry, the company want to save this tradition as their part.

As one of the jewelry companies in Bali, John Hardy has 750 employees who form a fairly large community.

Whereas we know especially in Bali, a community is very important especially in carrying out a tradition. Therefore inspired by the tradition in Bali, our company is very caring for the community.

Work with the surrounding community which is a classic gene from John Hardy to be able to work in harmony. John Hardy was built through communities in Bali. As per the founder, the jewelry was made by local craftsmen who continue to the present day. This becomes an authentic collaboration.

John Hardy is dedicated to the sharing of daily gatherings and organic meals at the Ubud workshop and showroom.

This company was founded with togetherness, and to maintain this community, they have a tradition of shared dining provided by the company.

It is also about the togetherness between employees, with a long table lunch program that they have, which enhances the bond between employees and guests. They



can see a "Long Table Lunch" when the guests visit their workshop. They have lunch tables together for the employees, management, and even guests at every 1 pm. The company also prepares meals for the employees and staff for about 750 people. Usually, local communities can talk about anything while having lunch together. You can share ideas or talk about social issues there. John Hardy does not only move in business but also has an impact on the local environment with the lunch table program for the employees and the guests that came to visit our workshop.<sup>200</sup> This tradition<sup>201</sup> the founder believes that they have a community we can bring new ideas. Besides that tradition, John Hardy has another program, especially for the community. This company is called the "Jobs for Life Program"<sup>202</sup> which is<sup>203</sup> a program for the continued support of vocational training and advocacy for Balinese orphans. This program is like an apprenticeship program that offers vocational<sup>204</sup> training and skills<sup>205</sup> then prepares them for a place in the workshop upon completion. A program<sup>206</sup> to train and guide the next generation of the community itself so they can have the expertise to develop.<sup>207</sup> John Hardy as a founder<sup>208</sup> is very<sup>209</sup>

concerned about work, the environment,<sup>210</sup> and also invites disadvantaged children to collaborative orphanages,<sup>211</sup> and provides special training<sup>212</sup> for those children who are in high school age or older, and if anyone is interested, and they have good results in training<sup>213</sup> <sup>214</sup>. They give opportunities for teenagers that can't go to college by training them a skill that can use for the future,<sup>215</sup> and also provide them pocket money.<sup>216</sup> They can choose to join work with use or not in the future as well. Not only that they<sup>217</sup> also make an opportunity for people around to work with them, they<sup>218</sup> have a "job for life" program that makes John Hardy involved with the surrounding people Jobs for life which<sup>219</sup> is a program to hone the skills of local children through direct training by experts.

By the use of<sup>220</sup> the bamboo plan program, they also build communities to love their environment to give a better future for kids.

## Brand Value as Artisanship

Continuing the legacy, John Hardy employs local artisans and supports the community. The company was founded<sup>221</sup>

on the initiative of the founder who<sup>222</sup> collaborated with a group of traditional jewelry artisans in Ubud, Bali. John Hardy always uses local artists in making jewelry and also strengthen their togetherness in their daily work. Artisanship is for the company's future always engages local artisans and always uses traditional craftsmanship in our jewelry making. And John Hardy still maintains the engineering, tools, and design concepts until now since the company was founded.<sup>223</sup>

To get a handiwork that has<sup>224</sup> good and quality results, it is necessary to have hands that have reliable expertise in their work. Because the design is more detailed and all about legacy. Working a jewelry art that transfers energy to the user through jewelry and John Hardy still uses traditional techniques, in the process of making jewelry, so that later it can be passed on to the next generation, in addition to that the company also continues to develop new techniques.<sup>225</sup>

The technique used by John Hardy is passed on from generation to generation, although many innovations have been made<sup>227</sup> to keep pace with the times.<sup>226</sup> Skills that are owned by their artists because their products are

hand made <sup>228</sup>so the touch of the artists is very important <sup>229 230</sup>.

John hardy uses traditional techniques that have been <sup>231</sup>descended to honor the Bali culture. Handicrafts (traditional Balinese techniques) <sup>232</sup>used in making John Hardy jewelry come from the artists

John Hardy's jewelry was made by Artisan Bali which <sup>233</sup>was later developed by John Hardy's. John Hardy passed down the generation of the artisan's families, design, technique, and material. They combine and developed <sup>234</sup>with modern techniques then <sup>235</sup>preserve the ancient technique. <sup>236</sup>John Hardy appreciates the artists that work there, and there are different generations of artists <sup>237</sup>

They are paying attention to underprivileged children, pays attention to his artists so that John Hardy has 3 <sup>238</sup>generations working from grandparents, fathers, children, to grandchildren working in this company so that the techniques of making jewelry used in the company this can be passed down for generations. They want to maintain and pass down local engineering expertise to the next generations so that it is not <sup>239</sup>forgotten.

On artisanship, we can see that John Hardy appreciates the staff so the staff is happy and they want<sup>240</sup> to work here longer. And also<sup>241</sup> the designs that we released also support Indonesian traditional ethnic design.

## Brand Value as Sustainability

John Hardy, an avid environmentalist, was an advocate for the use of natural materials and sustainable practices from the beginning. Today, they continue to preserve the land that nourishes us. From the start of the brand's creation until the present, they are committed to preserving<sup>242</sup> the environment,

When viewed in terms of sustainability, John Hardy is committed to using 100% reclaimed metals in their jewelry. They strive to remain an eco-friendly company, where the material (gold and silver) that used<sup>243</sup> is<sup>244</sup> reclaimed and recycling material. Similarly, the buildings that stand on their compound are low impact material. Environmentally friendly materials are not just production but take care of the environment too.

John Hardy's establishment is based<sup>245</sup> on protecting the environment. Therefore the jewelry used is from the

reclaim and buildings that are<sup>246</sup> used<sup>247</sup> environmentally friendly materials that are recycled and do not damage nature because it does not buy from the mine.

They operate in harmony with their surroundings and community. The John Hardy's Ubud Workshop and Showroom are built from low-impact materials and set among 400 acres that include rice paddies and farms. The property can be returned<sup>248</sup> to rice fields within three months.

Anther thins is, the "Wear Bamboo Plant Bamboo"  
program, which is a bamboo tree planting program  
developed since 2006, which is replanting of bamboo  
wear<sup>249</sup> so we care about the environment.<sup>250</sup> So, customers will find engrave at the back grill that notes how many bamboos that they will contribute by purchasing the item.<sup>30</sup>

Why bamboo? because<sup>251</sup> bamboo has so many benefits for life Absorb<sup>252</sup> CO2,<sup>253</sup> protects the land from erosion, and also<sup>254</sup> all the bamboo parts can be useful so<sup>255,256</sup> no waste. Every purchase of a bamboo-themed product will participate in the program which<sup>257</sup> coincides in Nusa Penida, Bali. Within this program<sup>258</sup> too, it also helps the local economy by employing the necessary labor services. Wear Bamboo,

Plant Bamboo: Environmental renewal program ensures they plant seeds through every purchase from the Bamboo collection. As a large company, they have run a continuous system. To maintain balance with nature, their company supports the go green movement.

It's clear from the sustainability side, from the low impact building materials that they use, and also<sup>259</sup> it is clear that they are here to conserve nature and surroundings. And also saving of materials, for example, now they are using recycled papers. In Bali, mostly Balinese using bamboo for daily uses. So, in the end, the benefits will come back to the community again.

## 5. CONCLUSION, IMPLICATION, SUGGESTION, AND LIMITATIONS

Based on the research problem, a company's brand value needs to be maintained well. As owned by John Hardy has involved improving the performance of employees especially<sup>260</sup> the Sales department. Respect each other and be able to maintain good relations with colleagues and be able to explain to our guests about the company's brand value<sup>261</sup>

In community<sup>262</sup>, John Hardy has some locals that work here, so they embrace everyone and<sup>263</sup> there's no social gap between workers. For artisanship, the designs are implemented and also giving knowledge to the workers so that they can love what they have now and understand what they do, and make sure all our information can be<sup>264</sup> delivered to the customer.

Most of them understood because they have special<sup>265</sup> training also for them to know the brand value of the company. As sales of John hardy, they're required to understand the brand value. John Hardy even has our  
trainer who checks every period if they still understand  
the value<sup>266</sup> of the company.<sup>267</sup> So<sup>268</sup> that they can give the right information to the customer.

From the brand value, John Hardy employees directly contribute this knowledge to each customer and also invite each customer to participate in protecting and respecting Balinese culture and the environment. Also, employees make the team a second community besides personal life. That way, they every day learn to know the  
character of each customer and learn to establish good  
relationships for the sake of achieving good cooperation



as well.<sup>269</sup> Employees do not always sit together directly in the 'Long Table Lunch "to open a conversation about social or other issues, but with<sup>270</sup> this, they can share to talk about many things when working together.

John Hardy is dedicated<sup>271</sup> to creating artisan handcrafted<sup>40</sup> jewelry. Each of John Hardy's distinctive collections conveys evocative symbolism and honors the transmission of creative energy from the artist to the wearer, and also<sup>272</sup> John Hardy has a company slogan that is greener every day to summarize and describe its efforts to be a "green" company.

Community, artisanship, and sustainability which is pretty much linked<sup>273</sup> to the brand and<sup>274</sup> it can see it's linked<sup>275</sup> together and implemented. John Hardy is required to know how to deliver the information correctly to the customer, and also<sup>276</sup>, we mentioned the history of the company, the value, and also<sup>277</sup> the DNA of the company. That's why they as sales can convince the customer that our company is trusted and they're convinced to buy our products here at John Hardy.

Due to the limited time available to carry out this study,  
the relatively frequent rotation patterns in the study site

and scope of the study was only conducted<sup>278</sup> at John Hardy Indonesia without including every boutique worldwide.<sup>279</sup>

The researcher can't examine everything at the same time,<sup>280</sup> therefore,<sup>281</sup> the next researcher is expected to<sup>282</sup> examine<sup>283</sup> more depth about which is judged<sup>284</sup> from the employee side as a whole compared to the perception of John Hardy's customers themselves.

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1.	...	Misuse of Semicolons, Quotation Marks, etc.	Correctness
2.	<del>Key words</del> → Keywords	Confused Words	Correctness
3.	<del>more</del>	Wordy Sentences	Clarity
4.	, as	Punctuation in Compound/Complex Sentences	Correctness
5.	retail,	Punctuation in Compound/Complex Sentences	Correctness
6.	be seen	Passive Voice Misuse	Clarity
7.	, which	Punctuation in Compound/Complex Sentences	Correctness
8.	, so	Punctuation in Compound/Complex Sentences	Correctness
9.	is expected	Passive Voice Misuse	Clarity
10.	<del>the result</del> → a result	Determiner Use (a/an/the/this, etc.)	Correctness
11.	is pretty much linked	Passive Voice Misuse	Clarity
12.	, and	Punctuation in Compound/Complex Sentences	Correctness
13.	<del>linked</del> → bound, tied	Word Choice	Engagement
14.		Intricate Text	Clarity
15.	<del>2</del> → two	Improper Formatting	Correctness

16.	<del>, making</del> → makes	Wordy Sentences	Clarity
17.	are faced	Passive Voice Misuse	Clarity
18.		Intricate Text	Clarity
19.	<del>trademark</del> → logo	Word Choice	Engagement
20.	<del>themselves</del>	Wordy Sentences	Clarity
21.	The brand, or A brand	Determiner Use (a/an/the/this, etc.)	Correctness
22.	is intended	Passive Voice Misuse	Clarity
23.		Intricate Text	Clarity
24.	<del>other products</del> → those	Wordy Sentences	Clarity
25.	The brand, or A brand	Determiner Use (a/an/the/this, etc.)	Correctness
26.	is defined	Passive Voice Misuse	Clarity
27.	, and	Punctuation in Compound/Complex Sentences	Correctness
28.		Intricate Text	Clarity
29.	<del>as well as</del> → and	Wordy Sentences	Clarity
30.	Item; item	Text Inconsistencies	Correctness
31.	Item,	Punctuation in Compound/Complex Sentences	Correctness
32.	upon	Inappropriate Colloquialisms	Delivery
33.	be taken	Passive Voice Misuse	Clarity

34.	, and	Punctuation in Compound/Complex Sentences	Correctness
35.	be considered	Passive Voice Misuse	Clarity
36.	are then regarded	Passive Voice Misuse	Clarity
37.	very easy → straightforward	Word Choice	Engagement
38.		Intricate Text	Clarity
39.	be described	Passive Voice Misuse	Clarity
40.	hand-crafted; handcrafted	Text Inconsistencies	Correctness
41.	, one-of-a-kind	Punctuation in Compound/Complex Sentences	Correctness
42.	the island's → its	Wordy Sentences	Clarity
43.	, and	Punctuation in Compound/Complex Sentences	Correctness
44.	piece → bit	Word Choice	Engagement
45.	10 → ten	Improper Formatting	Correctness
46.	is done	Passive Voice Misuse	Clarity
47.	been handed	Passive Voice Misuse	Clarity
48.		Intricate Text	Clarity
49.	greatest → most significant	Word Choice	Engagement
50.	is expressed	Passive Voice Misuse	Clarity
51.	been denied	Passive Voice Misuse	Clarity

52.	<i>is therefore assumed</i>	Passive Voice Misuse	Clarity
53.		Intricate Text	Clarity
54.	, which	Punctuation in Compound/Complex Sentences	Correctness
55.		Intricate Text	Clarity
56.	<del>Also, all</del> → All	Wordy Sentences	Clarity
57.	<del>rather</del> → instead, somewhat	Word Choice	Engagement
58.	<i>are expected</i>	Passive Voice Misuse	Clarity
59.		Intricate Text	Clarity
60.	, which	Punctuation in Compound/Complex Sentences	Correctness
61.		Intricate Text	Clarity
62.	<del>applies</del> → uses	Word Choice	Engagement
63.		Intricate Text	Clarity
64.	<del>important</del> → essential	Word Choice	Engagement
65.	<del>in turn</del>	Wordy Sentences	Clarity
66.	<del>important</del> → essential	Word Choice	Engagement
67.	<del>, our</del> → ; our, , and our, . Our	Punctuation in Compound/Complex Sentences	Correctness
68.	<del>personify</del> → represent, embody, exemplify	Word Choice	Engagement
69.		Intricate Text	Clarity

70.		Intricate Text	Clarity
71.	<del>we'll</del> → we'd	Conditional Sentences	Correctness
72.		Intricate Text	Clarity
73.	<del>affluent</del> → wealthy	Word Choice	Engagement
74.	, but	Punctuation in Compound/Complex Sentences	Correctness
75.	<del>they</del>	Wordy Sentences	Clarity
76.		Passive Voice Misuse	Clarity
77.	<del>richest</del> → wealthiest	Word Choice	Engagement
78.	<del>, for example</del>	Wordy Sentences	Clarity
79.	<del>organizational</del> → corporate	Word Choice	Engagement
80.		Intricate Text	Clarity
81.	<del>emotions;</del> → emotions,	Punctuation in Compound/Complex Sentences	Correctness
82.	<del>so, therefore,</del> → , so	Wordy Sentences	Clarity
83.	<i>To see how employees reconcile their attitude and actions with the brand</i>	Misplaced Words or Phrases	Correctness
84.	<i>be explored</i>	Passive Voice Misuse	Clarity
85.	<del>, one</del> → ; one	Punctuation in Compound/Complex Sentences	Correctness
86.	<del>, the</del> → ; the, , and the, . The	Punctuation in	Correctness

		Compound/Complex Sentences	
87.	<del>internal</del> → domestic	Word Choice	Engagement
88.	<del>, as brand</del> → . Brand	Hard-to-read text	Clarity
89.		Passive Voice Misuse	Clarity
90.		Intricate Text	Clarity
91.	is based	Passive Voice Misuse	Clarity
92.		Intricate Text	Clarity
93.	<del>key</del> → crucial	Word Choice	Engagement
94.		Intricate Text	Clarity
95.	is defined	Passive Voice Misuse	Clarity
96.	<del>can</del>	Wordy Sentences	Clarity
97.		Intricate Text	Clarity
98.	to	Inappropriate Colloquialisms	Delivery
99.	<del>to</del>	Wordy Sentences	Clarity
100.		Intricate Text	Clarity
101.	is thus defined	Passive Voice Misuse	Clarity
102.	<del>perceive</del> → understand	Word Choice	Engagement
103.	<del>important</del> → essential, vital	Word Choice	Engagement
104.		Intricate Text	Clarity
105.	communis	Unknown Words	Correctness

106.	<del>, and have</del> → <b>! They have</b>	Hard-to-read text	Clarity
107.	<del>is a group of</del> → <b>comprises</b>	Wordy Sentences	Clarity
108.	<del>common</del> → <b>standard</b>	Word Choice	Engagement
109.	<i>be referred</i>	Passive Voice Misuse	Clarity
110.	<del>traditional</del> → <b>regular</b>	Word Choice	Engagement
111.	<del>community</del> → <b>city</b>	Word Choice	Engagement
112.	<i>was presented</i>	Passive Voice Misuse	Clarity
113.		Intricate Text	Clarity
114.	<b>, or</b>	Comma Misuse within Clauses	Correctness
115.	<i>been known</i>	Passive Voice Misuse	Clarity
116.	<i>It has long been known within the theory of a sense of community that being a member of a group generates a sense of belonging.</i>	Intricate Text	Clarity
117.	<b>motivation,</b>	Punctuation in Compound/Complex Sentences	Correctness
118.		Intricate Text	Clarity
119.	<del>impact</del> → <b>effect</b>	Word Choice	Engagement
120.	<del>important</del> → <b>essential, vital</b>	Word Choice	Engagement
121.	<del>that have</del> → <b>with</b>	Wordy Sentences	Clarity
122.	<i>is based</i>	Passive Voice Misuse	Clarity
123.	<i>This</i>	Intricate Text	Clarity
124.	<b>, too</b>	Punctuation in	Correctness

		Compound/Complex Sentences	
125.		Intricate Text	Clarity
126.	, which	Punctuation in Compound/Complex Sentences	Correctness
127.	which have → with	Wordy Sentences	Clarity
128.	is often tied	Passive Voice Misuse	Clarity
129.		Intricate Text	Clarity
130.	are defined	Passive Voice Misuse	Clarity
131.	for example, → such as	Wordy Sentences	Clarity
132.	are considered	Passive Voice Misuse	Clarity
133.	certain → specific, individual	Word Choice	Engagement
134.	special → exceptional, unique	Word Choice	Engagement
135.	skills → abilities, powers, expertise	Word Choice	Engagement
136.	artisanal → small-scale	Word Choice	Engagement
137.	artisanal → small-scale	Word Choice	Engagement
138.	identity → status, character, personality	Word Choice	Engagement
139.	According to the United Nations Educational, Scientific and Cultural Organization (UNESCO), the classification of artisanal products integrates the experiences of exporting products produced at the local level that allow to promote the identity of a destination and reflect artisanal production, def...	Hard-to-read text	Clarity



140.	<del>a special</del> → an exclusive, a unique	Word Choice	Engagement
141.	<del>, in</del> → ; in, . In	Punctuation in Compound/Complex Sentences	Correctness
142.	are perceived	Passive Voice Misuse	Clarity
143.	, and	Punctuation in Compound/Complex Sentences	Correctness
144.	<del>for the chain</del>	Wordy Sentences	Clarity
145.	be described	Passive Voice Misuse	Clarity
146.	are aimed	Passive Voice Misuse	Clarity
147.	, which	Punctuation in Compound/Complex Sentences	Correctness
148.	<del>which are</del>	Wordy Sentences	Clarity
149.	<del>difficult</del> → challenging	Word Choice	Engagement
150.	is conveyed	Passive Voice Misuse	Clarity
151.	, and	Comma Misuse within Clauses	Correctness
152.	<del>Baturning</del> → Burning	Misspelled Words	Correctness
153.	is carried	Passive Voice Misuse	Clarity
154.	are developed	Passive Voice Misuse	Clarity
155.	be manipulated	Passive Voice Misuse	Clarity
156.	, and	Punctuation in Compound/Complex Sentences	Correctness

157.	, using	Punctuation in Compound/Complex Sentences	Correctness
158.	<del>,so</del> → so that	Inappropriate Colloquialisms	Delivery
159.	<del>Observations</del> → Views, Comments	Word Choice	Engagement
160.	ie,	Comma Misuse within Clauses	Correctness
161.	<del>,so</del> → so that	Inappropriate Colloquialisms	Delivery
162.	be constructed	Passive Voice Misuse	Clarity
163.	<del>in-depth</del>	Wordy Sentences	Clarity
164.	be found	Passive Voice Misuse	Clarity
165.	<del>interviews</del> → meetings	Word Choice	Engagement
166.	, which	Punctuation in Compound/Complex Sentences	Correctness
167.		Intricate Text	Clarity
168.	, which	Punctuation in Compound/Complex Sentences	Correctness
169.	, with	Punctuation in Compound/Complex Sentences	Correctness
170.	interview,	Punctuation in Compound/Complex Sentences	Correctness
171.	, with	Punctuation in Compound/Complex Sentences	Correctness

172.	interview,	Punctuation in Compound/Complex Sentences	Correctness
173.	, with	Punctuation in Compound/Complex Sentences	Correctness
174.	interview,	Punctuation in Compound/Complex Sentences	Correctness
175.	achieving → making	Word Choice	Engagement
176.	<i>Boutique Manager is responsible for the overall management of the boutique - retail sales and operation; and also responsible for achieving sales objectives, store profitability goals, achieving and maintaining high operational and merchandising standards, building highly motivated teams and develo...</i>	Hard-to-read text	Clarity
177.	<i>Sales Associate is responsible for managing activities intended to achieve individual sales objectives and store sales and operational objective, such as promoting product attributes to the customer at the highest company standard, developing and enhancing personal skills to increase sales results, ...</i>	Hard-to-read text	Clarity
178.	be located	Passive Voice Misuse	Clarity
179.	, and	Punctuation in Compound/Complex Sentences	Correctness
180.	needs also → also needs	Misplaced Words or Phrases	Correctness
181.	was originally founded	Passive Voice Misuse	Clarity
182.	initially founded, initially been founded,	Word Choice	Engagement

	founded initially		
183.	<i>As a company, John Hardy was originally founded on an authentic collective with the local artisans, and, in turn, is deeply rooted in respect for partnership and community.</i>	Incomplete Sentences	Correctness
184.	<i>was felt</i>	Passive Voice Misuse	Clarity
185.	, and	Punctuation in Compound/Complex Sentences	Correctness
186.	fairly → relatively	Word Choice	Engagement
187.		Intricate Text	Clarity
188.	, especially	Punctuation in Compound/Complex Sentences	Correctness
189.	very important → vital, significant, critical, essential	Word Choice	Engagement
190.	, especially	Punctuation in Compound/Complex Sentences	Correctness
191.	tradition → culture, custom	Word Choice	Engagement
192.	, which	Punctuation in Compound/Complex Sentences	Correctness
193.	to be able	Wordy Sentences	Clarity
194.	<i>was built</i>	Passive Voice Misuse	Clarity
195.	<i>was made</i>	Passive Voice Misuse	Clarity
196.	<i>This</i>	Intricate Text	Clarity

197.	<i>is dedicated</i>	Passive Voice Misuse	Clarity
198.		Intricate Text	Clarity
199.	<del>, they</del> → ; they, , and they, . They	Punctuation in Compound/Complex Sentences	Correctness
200.		Intricate Text	Clarity
201.	, the	Punctuation in Compound/Complex Sentences	Correctness
202.	Program,	Punctuation in Compound/Complex Sentences	Correctness
203.	<del>which is</del>	Wordy Sentences	Clarity
204.	<del>vocational</del> → professional	Word Choice	Engagement
205.	skills,	Punctuation in Compound/Complex Sentences	Correctness
206.	<del>A program</del> → A plan, An application	Word Choice	Engagement
207.	<i>A program to train and guide the next generation of the community itself so they can have the expertise to develop.</i>	Incomplete Sentences	Correctness
208.	, as	Punctuation in Compound/Complex Sentences	Correctness
209.	founder,	Punctuation in Compound/Complex Sentences	Correctness
210.	environment,	Punctuation in Compound/Complex Sentences	Correctness

211.	orphanages,	Punctuation in Compound/Complex Sentences	Correctness
212.	special → specialized	Word Choice	Engagement
213.	training → practice	Word Choice	Engagement
214.	<i>John Hardy as a founder is very concerned about work, the environment, and also invites disadvantaged children to collaborative orphanages, and provides special training for those children who are in high school age or older, and if anyone is interested, and they have good results in training.</i>		Clarity
215.	future,	Punctuation in Compound/Complex Sentences	Correctness
216.		Intricate Text	Clarity
217.	, they	Punctuation in Compound/Complex Sentences	Correctness
218.	, they → ; they, . They	Punctuation in Compound/Complex Sentences	Correctness
219.	, which	Punctuation in Compound/Complex Sentences	Correctness
220.	the use of → using	Wordy Sentences	Clarity
221.	was founded	Passive Voice Misuse	Clarity
222.	, who	Punctuation in Compound/Complex Sentences	Correctness
223.	was founded	Passive Voice Misuse	Clarity

224.	<del>that has</del> → with	Wordy Sentences	Clarity
225.		Intricate Text	Clarity
226.	<i>The technique used by John Hardy is passed on from generation to generation, although many innovations have been made to keep pace with the times.</i>	Intricate Text	Clarity
227.	<i>been made</i>	Passive Voice Misuse	Clarity
228.	, so	Punctuation in Compound/Complex Sentences	Correctness
229.	<del>very important</del> → essential, vital, crucial, critical	Word Choice	Engagement
230.		Intricate Text	Clarity
231.	<i>been descended</i>	Passive Voice Misuse	Clarity
232.	<del>techniques</del> → methods	Word Choice	Engagement
233.	, which	Punctuation in Compound/Complex Sentences	Correctness
234.	<del>developed</del> → produced	Word Choice	Engagement
235.	, then	Punctuation in Compound/Complex Sentences	Correctness
236.	<del>technique</del> → method, technology	Word Choice	Engagement
237.	artists.	Closing Punctuation	Correctness
238.	3 → three	Improper Formatting	Correctness
239.	<i>is not forgotten</i>	Passive Voice Misuse	Clarity
240.			

	<del>they want</del> → wants	Wordy Sentences	Clarity
241.	also,	Punctuation in Compound/Complex Sentences	Correctness
242.	<del>preserving</del> → protecting, safeguarding, maintaining	Word Choice	Engagement
243.	<del>that used</del>	Wordy Sentences	Clarity
244.	is reclaimed	Passive Voice Misuse	Clarity
245.	is based	Passive Voice Misuse	Clarity
246.	<del>that are</del>	Wordy Sentences	Clarity
247.	are used	Passive Voice Misuse	Clarity
248.	be returned	Passive Voice Misuse	Clarity
249.	, so	Punctuation in Compound/Complex Sentences	Correctness
250.		Intricate Text	Clarity
251.	<del>because</del> → Because	Improper Formatting	Correctness
252.	. Absorb	Punctuation in Compound/Complex Sentences	Correctness
253.	CO <sub>2</sub> ,	Punctuation in Compound/Complex Sentences	Correctness
254.	also,	Punctuation in Compound/Complex Sentences	Correctness
255.	, so	Punctuation in	Correctness



		Compound/Complex Sentences	
256.	<del>so</del> → thus	Word Choice	Engagement
257.	, which	Punctuation in Compound/Complex Sentences	Correctness
258.	program,	Punctuation in Compound/Complex Sentences	Correctness
259.	also,	Punctuation in Compound/Complex Sentences	Correctness
260.	, especially	Punctuation in Compound/Complex Sentences	Correctness
261.		Intricate Text	Clarity
262.	the community	Determiner Use (a/an/the/this, etc.)	Correctness
263.	, and	Punctuation in Compound/Complex Sentences	Correctness
264.	be delivered	Passive Voice Misuse	Clarity
265.	<del>special</del> → specialized	Word Choice	Engagement
266.	<del>value</del> → importance	Word Choice	Engagement
267.		Intricate Text	Clarity
268.	<del>So</del> → so	Incomplete Sentences	Correctness
269.		Intricate Text	Clarity
270.	<del>, but with</del> → . With	Hard-to-read text	Clarity

271.	<i>is dedicated</i>	Passive Voice Misuse	Clarity
272.	<del>, and also</del> → . Also,	Hard-to-read text	Clarity
273.	<i>is pretty much linked</i>	Passive Voice Misuse	Clarity
274.	, and	Punctuation in Compound/Complex Sentences	Correctness
275.	<del>linked</del> → bound, tied	Word Choice	Engagement
276.	<del>, and also</del> → . Also	Hard-to-read text	Clarity
277.	<del>also</del> → even	Word Choice	Engagement
278.	<i>was only conducted</i>	Passive Voice Misuse	Clarity
279.		Intricate Text	Clarity
280.	simultaneously;	Wordy Sentences	Clarity
281.	<del>, therefore</del> → . Therefore, ; therefore	Punctuation in Compound/Complex Sentences	Correctness
282.	<i>is expected</i>	Passive Voice Misuse	Clarity
283.	<del>examine</del> → explore, consider, test	Word Choice	Engagement
284.	<i>is judged</i>	Passive Voice Misuse	Clarity
285.	the strong	Determiner Use (a/an/the/this, etc.)	Correctness
286.	<del>strong</del> → secure, substantial	Word Choice	Engagement
287.	a corporate, or the corporate	Determiner Use (a/an/the/this, etc.)	Correctness
288.	Management,	Punctuation in Compound/Complex	Correctness

Sentences			
289.	, and	Comma Misuse within Clauses	Correctness
290.	behaviour → behavior	Mixed Dialects of English	Correctness
291.	: Mapping	Improper Formatting	Correctness
292.	Eletronic → Electronic	Misspelled Words	Correctness
293.	the bandwagon	Determiner Use (a/an/the/this, etc.)	Correctness
294.	greon → Green	Misspelled Words	Correctness
295.	high value → high-value	Misspelled Words	Correctness